
Knowledge Transfer and Valorisation Network in Higher Education



AGÊNCIA NACIONAL
DE INOVAÇÃO

Cofinanciado por:



UNIÃO EUROPEIA

Fundo Europeu de
Desenvolvimento Regional

Knowledge Transfer and Valorisation Network in Higher Education

Preface

SECRETARY OF STATE FOR SCIENCE, TECHNOLOGY AND HIGHER EDUCATION

Centres of higher education have been important drivers of knowledge and innovation since the beginning of their existence, about a thousand years ago, with universities, and more recently polytechnics, playing an unquestionable role in adapting societies to ever-changing challenges.

The COVID-19 pandemic that we are going through has particularly highlighted this mission and its potential. The mobilisation of academic and scientific institutions and their involvement with public entities and businesses in the current pandemic has been a particularly telling example of their value, namely in the speed with which innovative ways to respond to the needs in terms of diagnostics, therapies and vaccines, as well as new equipment and personal protection systems, were developed. We also know that, within the scope of the evolution towards a knowledge-based society, innovation from R&D activities is increasingly decisive for the creation of wealth, the differentiation of goods and services and the adaptation and transformation of the productive structure in order to increase the social and economic well-being of the population.

Portugal has been on a solid path regarding its capacity for innovation and value creation, a trajectory confirmed both by the growth in R&D expenditure, which reached a new historic high of around three billion euros in 2019, representing 1.41% of GDP, and by its recent ranking as a 'strongly innovative' country, according to the 2020 edition of

the European Innovation Scoreboard (EIS 2020). This ranking, which places the Portuguese innovation system in the 12th position among EU Member States, highlights the relevant advances in this area in recent years, resulting from a clear C&T policy based not only on the qualification and employment of qualified human resources, but also on strengthening the relationship between academic, scientific and business institutions, in order to promote a true democratisation of access to knowledge, innovation and research.

In particular, the consolidation and densification of the scientific and technological interface network, including the reinforcement of technology/knowledge transfer and valorisation offices, has been one of the main political priorities in recent years, with a view to strengthening the connection between knowledge production centres and the productive fabric, promoting synergies and the dissemination of knowledge and technologies to mitigate the structural deficit of relevant critical mass in the performance of Portuguese companies. At a time when public policy instruments are being designed to boost recovery from the current pandemic crisis, this document is a valuable contribution to the ongoing reflection, providing an accurate and comprehensive mapping of the network of Knowledge Transfer Offices and Infrastructures and their activity.

In order to guarantee a sustainable future for

next generations and to respond to the multiple challenges of the 21st century, especially in terms of environmental and demographic sustainability, it is indispensable to know the reality of this network and its impact on society to design, discuss and promote joint mobilising agendas, with more science and more economy, capable of effectively accelerating the European convergence process.

João Sobrinho Teixeira
Secretary of State for Science,
Technology and Higher Education

INTRODUCTION

ANI NATIONAL INNOVATION AGENCY

Portugal has taken significant steps in creating the conditions for the production of advanced knowledge, namely at the level of Higher Education Institutions (HEI). Today we have Universities and Polytechnics that cover almost all areas of knowledge, responding to the needs of society and the market. Over the last two decades, the development of initiatives to bring HEIs closer and link them to companies has been increasingly visible, with the development of collaborative research and innovation projects becoming more and more frequent and resulting in more and more new products, processes or solutions in the markets.

Within the HEIs, the structures responsible for technological transfer and valorisation activities are particularly important. They have played an important role in terms of protecting intellectual property and its valorisation in the market, with a clear economic return for all those involved, namely the HEIs.

This brochure, produced by the National Innovation Agency, aims to give visibility to these entities (academic TTOs), which have known different configurations over time (e.g. GAPI, OTIC...), and which currently constitute an important skills base at the service of researchers, students and teachers. These entities have also promoted the creation of several academic-based spin-offs, some of them with worldwide projection, contributing to

transforming the advanced knowledge developed in HEIs into innovation.

The academic TTOs identified in this brochure are also listed and accessible through the Innovation Portal (www.portaldainovacao.pt), which aims to showcase innovation and technology developed in Portugal.

March 2021

The Board of Directors of ANI

Eduardo Maldonado, Filomena Egreja, António Bob Santos



Knowledge transfer and valorisation

“An innovation is ‘a new or improved product or process (or combination thereof) that differs significantly from the unit’s previous products or processes and that has been made available to potential users (product) or brought into use by the unit (process)’”

Oslo Manual 2018, page 20

The concepts of competitiveness and innovation are inseparable.

The competitiveness of an organisation depends on its ability to acquire and organise its resources in such a way as to make its activity as efficient as possible, in order to maximise a given return, financial or otherwise. In an increasingly global and interdependent economy, competitiveness is based, above all, on differentiation and the creation of value and, less and less, on low production costs.

In an increasingly globalised world, where resources and knowledge flows are greater and greater, Portugal has made a solid path in terms of its capacity for innovation and value creation, contributing to guaranteeing new or significantly improved skills, essential for organisations based here to be able to face a reality in constant change.

Today the country follows the best practices in a set of technological and industrial areas, much due to

the coordination of efforts from different types of actors, often supported by financial and non-financial public support. This is certainly ensured by the strong capacity to develop knowledge created in recent years and also by the level of qualification of human resources in Portugal, namely researchers. These factors, associated to the existence of more and more companies with capacity for innovation, justify the existence of a national reality, where the exchange of experiences and collaborative work contribute to the learning and growth potential of the country.

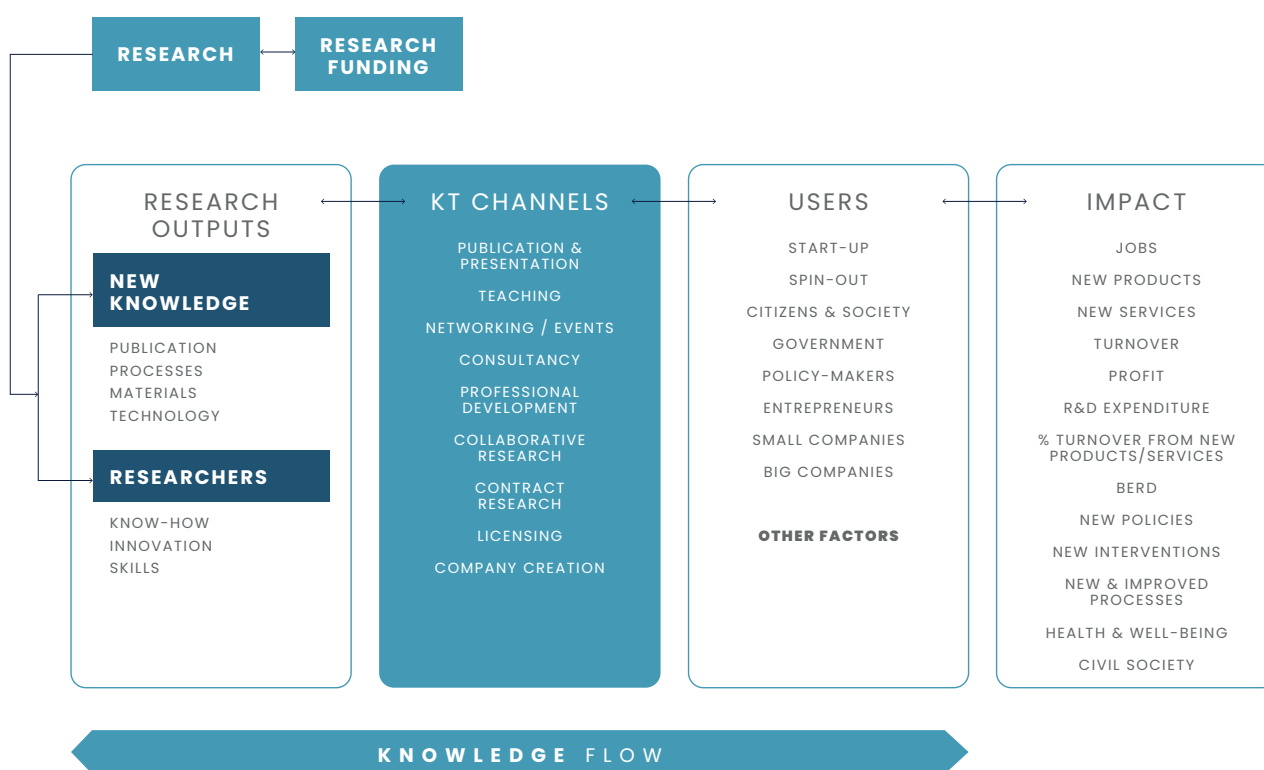
António de Sousa Pereira
**President
of CRUP**

“Higher Education Institutions (HEIs) lead knowledge production in Portugal, thanks to the research capacity of their scientific ecosystems. This knowledge must be valued socially and economically in order to drive the country’s structural transformation. To this end, it is important that HEIs have technology transfer offices capable not only of supporting the socioeconomic application of knowledge, but also of promoting the protection of intellectual property and, in this way, safeguarding the competitive advantages and commercial return on investments in innovation.”

Pedro Dominginhos
**PRESIDENT
of CCISP**

“The capacity for innovation, translated into tradable products and services, is essential for the competitiveness of enterprises, for the generation of qualified jobs and for the improvement of the populations’ standard of living. Technology transfer offices play a central role, both in leveraging the process of transforming the knowledge generated in Higher Education Institutions into innovative products and services, and in supporting the creation and development of spin-offs.”

Figure 1: Knowledge transfer and valorisation: process that turns knowledge into action



Source: Campbell, A., Cavallade, C., Haunold, C., Karanikic, P., Piccaluga, A., Knowledge Transfer Metrics. Towards a European-wide set of harmonised indicators, Karlsson Dinnetz, M. (Ed.), EUR 30218 EN, Publications Office of the European Union, Luxembourg, 2020, ISBN 978-92-76-18885-8, doi:10.2760/907762, JRC120716

Knowledge Transfer refers to the flow of which largely tacit knowledge, not just technology itself, the process of which is described in figure 1, is transmitted between people: from one unit (the source: an individual, group or organisation) to another (the receiver), with various interactions during the process. Knowledge refers to the consequent absorption by the recipient, who ultimately benefits from the experience coming from the source¹. In short, knowledge transfer covers the processes of transferring research, skills, experience and ideas with the purpose of increasing the economic return on their investment in order to guarantee cultural, educational and social benefits for society.

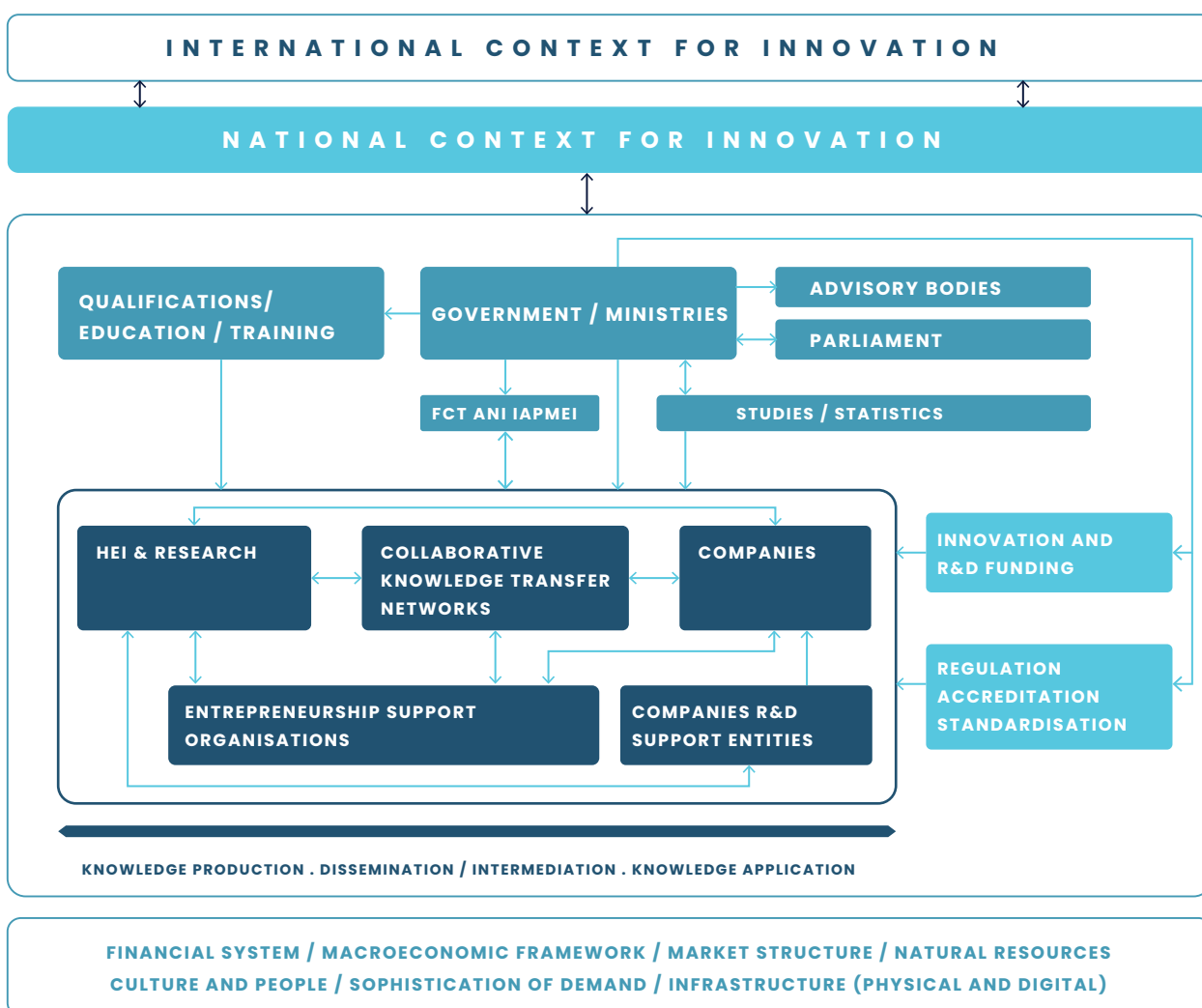
Consequently, it is aimed at enhancing the value of that knowledge, as a process of creating value from knowledge, making it suitable and/or available for economic and/or social use and translating the same transfer knowledge into competitive products, processes and business activities.

¹Formiza, Piero, Tonis Mets and Urmis Varblane (2008), 'Knowledge Transfer Mechanisms in the European Transition Economies', in Jonathan Potter (ed.) Entrepreneurship and Higher Education, OECD Publishing <https://doi.org/10.1787/9789264044104-15-en>

Main Knowledge Transfer and Valorisation Structures in Portugal

There is a multiplicity of actors in the Portuguese innovation system with the capacity to develop, transfer and enhance knowledge and generate economic and social value.

Figure 2: The National Innovation System



Source: ANI

All these entities play their role in the Portuguese innovation system and contribute to the transfer and valorisation of knowledge. It is important to point out the types of entities (identified in dark blue in figure 2), as entities with a more active participation in the transfer and valorisation of knowledge:

Collaborative and technology transfer networks:

Entities or groups of entities which, whilst also having the capacity to develop knowledge, mainly support the interface between knowledge and companies. For example:

Technology Centres and Technology Valorisation and Transfer Centres (including the 31 recognised Interface Centres²):

These structures act as intermediary organisations between science and industry, bringing together a set of skills that enable them to support the development of R&D and innovative solutions;

Collaborative Laboratories³:

Institutions of applied R&D, whose main objective is the collaboration of its members in the pursuit of common research and innovation agendas in the medium and long term, aimed at the creation of qualified employment and economic and social value (35 CoLAB in different thematic areas);

Competitiveness Clusters:

platforms for aggregating knowledge and skills, consisting of partnerships and networks that include companies, business associations, public entities and relevant support institutions, namely non-business entities of the Research and Innovation

System, which share a common strategic vision so that, through cooperation and the achievement of agglomeration economies, they can reach higher levels of competitive capacity (18 recognised clusters);

Entities and structures supporting entrepreneurship and business R&D:

Structures focused on the development of innovative ideas and companies, bringing together a series of infrastructures and complementary support services necessary for the success of their beneficiaries, for example:

Technology-based incubators:

Organisations designed to accelerate the growth and success of companies and business ideas, providing not only space for business installation and development, but also making available a set of resources and services that can influence their efficiency and development;

²Universe of Interface Centres in Portugal:

<https://www.ani.pt/pt/valorizacao-do-conhecimento/interface/centros-de-interface-cit/>

³Universe of Collaborative Laboratories in Portugal:

<https://www.ani.pt/pt/valorizacao-do-conhecimento/interface/laborat%C3%B3rios-colaborativos-colab/>

Science and Technology Parks:

Spaces that promote a culture of innovation and competitiveness of the entities based there, stimulating and managing the flow of knowledge and technologies; facilitating the creation and growth of innovative enterprises; and providing other value-added services.

Technology/knowledge transfer offices of Higher Education Institutions (HEIs):

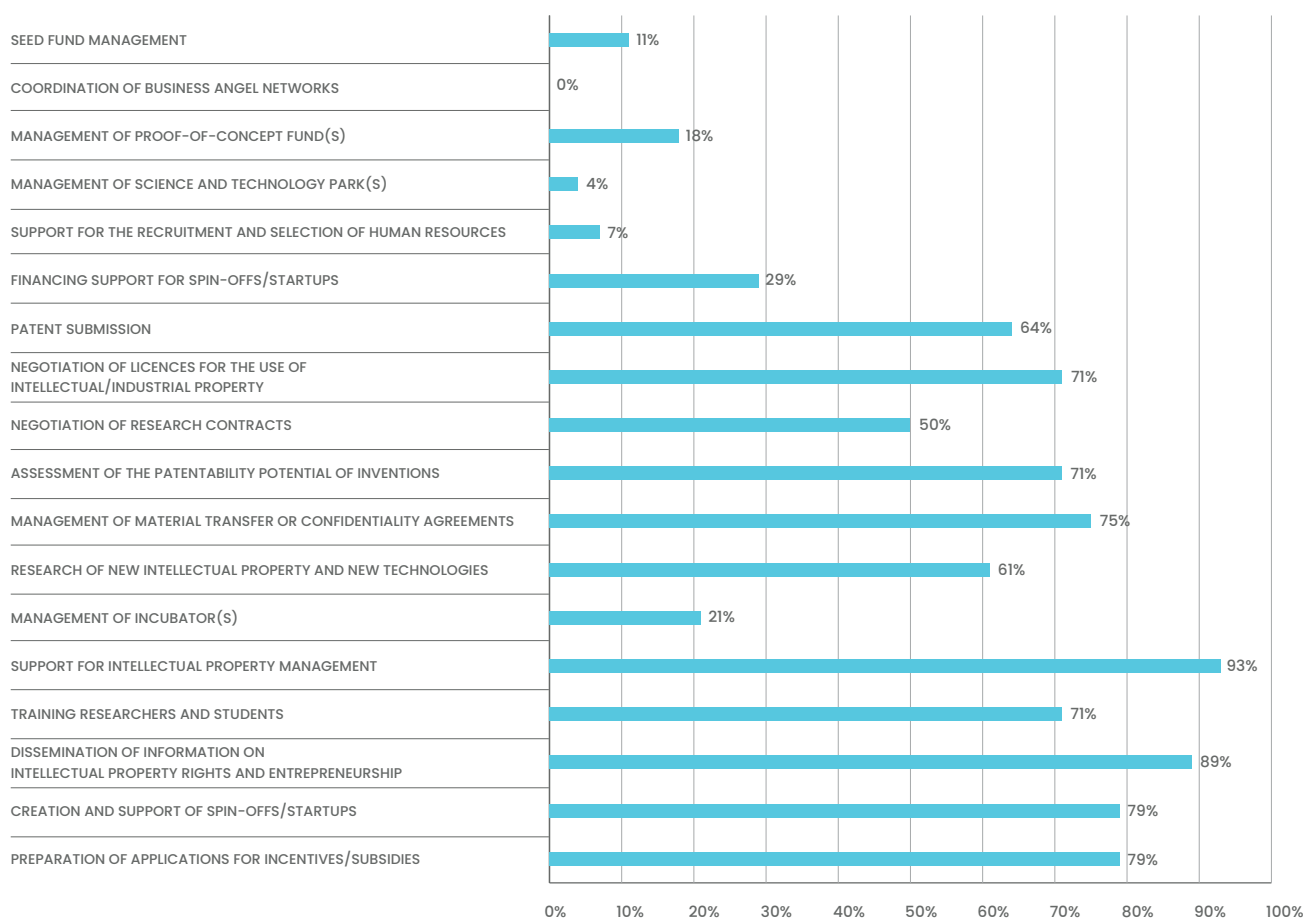
Also known as OTIC/GAPI, they act as support structures for the valorisation and transfer of academic knowledge to the market, with increasing interconnection with companies and civil society. When we are talking specifically about structures linked to academia, there is a wide diversity of available organisational models – internal, external or mixed structures – whose organisational model may be associated with the context of the structure, of the university or of the country⁴. In Portugal, besides structures with different focuses or specialisations, either in terms of types of activities or in terms of types of recipients, there are also different organisational models.

This brochure **aims to identify and characterise the technology/knowledge transfer and valorisation offices of the HEIs at a national level**, based on the history of the work that ANI has been developing in this area⁵. A survey was also carried out among the HEIs, to collect updated information about these offices. It should be noted that this mapping exercise – not only of the structures but also of the activities carried out – is a dynamic exercise, where all updates may be subsequently checked in the [Innovation Portal \(www.portaldainovacao.pt\)](http://www.portaldainovacao.pt).

Technology/knowledge transfer and valorisation offices at HEIs

The technology/knowledge transfer and valorisation offices of HEIs (Technology Transfer Offices – TTO) promote a wide range of information dissemination and support activities related to intellectual property rights, licensing, entrepreneurship, projects and applications, training and industry liaison.

Graph 1: Types of services offered



Source: ANI, Survey of Knowledge Transfer Offices and Infrastructures 2018

⁴ F. Brescia, G. Colombo and P. Landoni (2014) Organizational structures of Knowledge Transfer Offices: an analysis of the world's top-ranked universities; *Journal of Technology Transfer*

⁵ Namely through the following works:
[Reforçar as Atividades de Transferência de Tecnologia \(Principais conclusões, evento realizado a 2 de outubro de 2018, na Universidade de Aveiro\)](https://www.ani.pt/media/4425/evento_transtech_conclusoes.pdf)
https://www.ani.pt/media/4425/evento_transtech_conclusoes.pdf

[Creation of a Knowledge Transfer Network in Portugal](https://www.ani.pt/media/5200/knowledge_transfer_network_portugal.pdf)
https://www.ani.pt/media/5200/knowledge_transfer_network_portugal.pdf

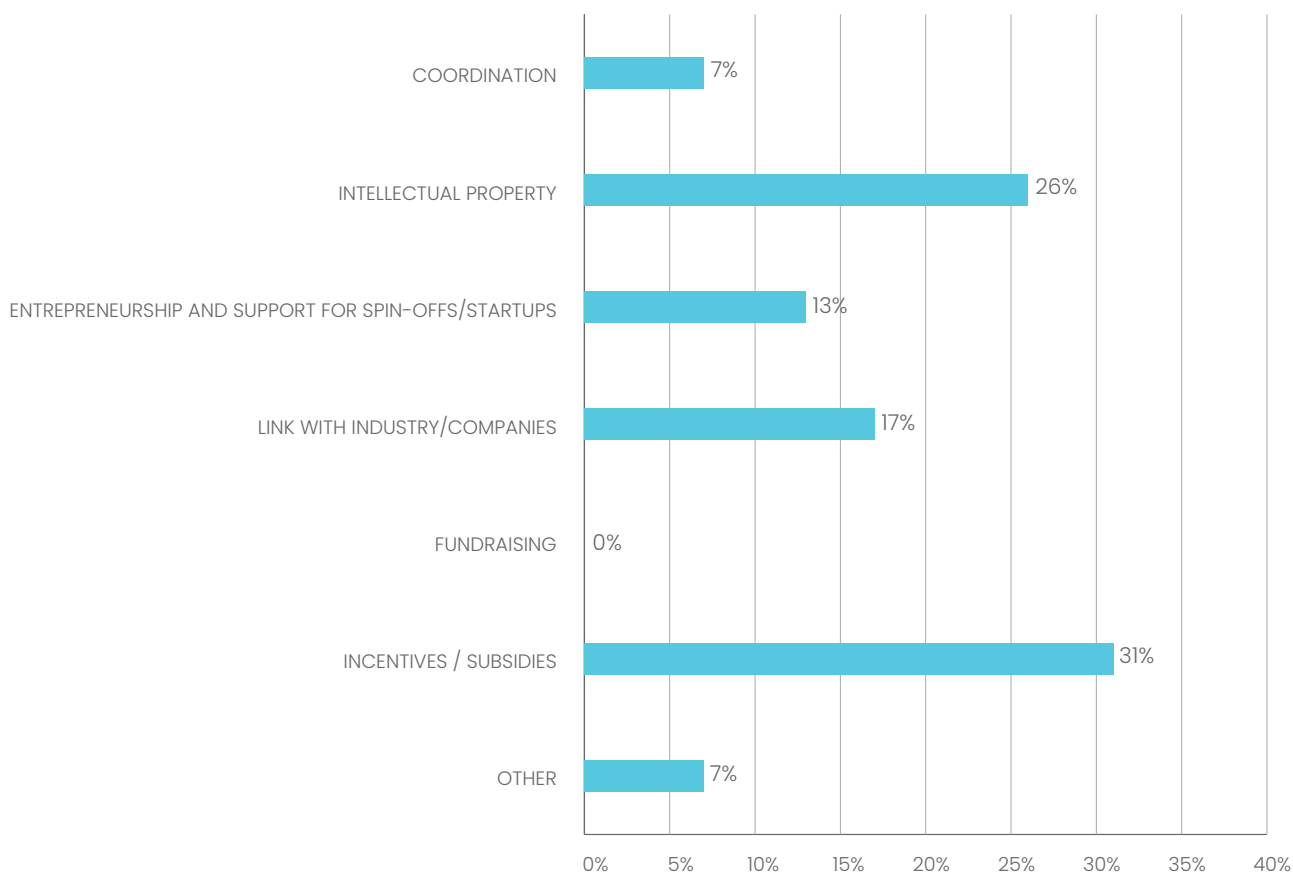
[Observatório ANI – Análise da Atividade dos Gabinetes e Infraestruturas de Transferência de Conhecimento no Período 2017-18](https://www.ani.pt/media/5796/plusobservat%C3%B3rio-ani-an%C3%A1lise-da-atividade-gitc_202007.pdf)
https://www.ani.pt/media/5796/plusobservat%C3%B3rio-ani-an%C3%A1lise-da-atividade-gitc_202007.pdf

[Observatório ANI – Spin-offs e Start-ups de Base Académica em Portugal](https://www.ani.pt/media/5795/plus-ani-otvc-relatorio-final-spin-off-202007.pdf)
<https://www.ani.pt/media/5795/plus-ani-otvc-relatorio-final-spin-off-202007.pdf>

[Mapeamento das Infraestruturas Tecnológicas 2020](https://www.ani.pt/media/5882/mapeamento_infraestruturas_tecnologicas_nacionais_2020_vfinal.pdf)
https://www.ani.pt/media/5882/mapeamento_infraestruturas_tecnologicas_nacionais_2020_vfinal.pdf

In terms of human resources allocated to domestic TTOs, 83% are technicians/professionals and 17% are administrative/support staff. These employees have high qualifications – almost 50% have a master’s or PhD and almost 60% have industrial experience. The graph below shows the average number of technicians’ functions per TTO.

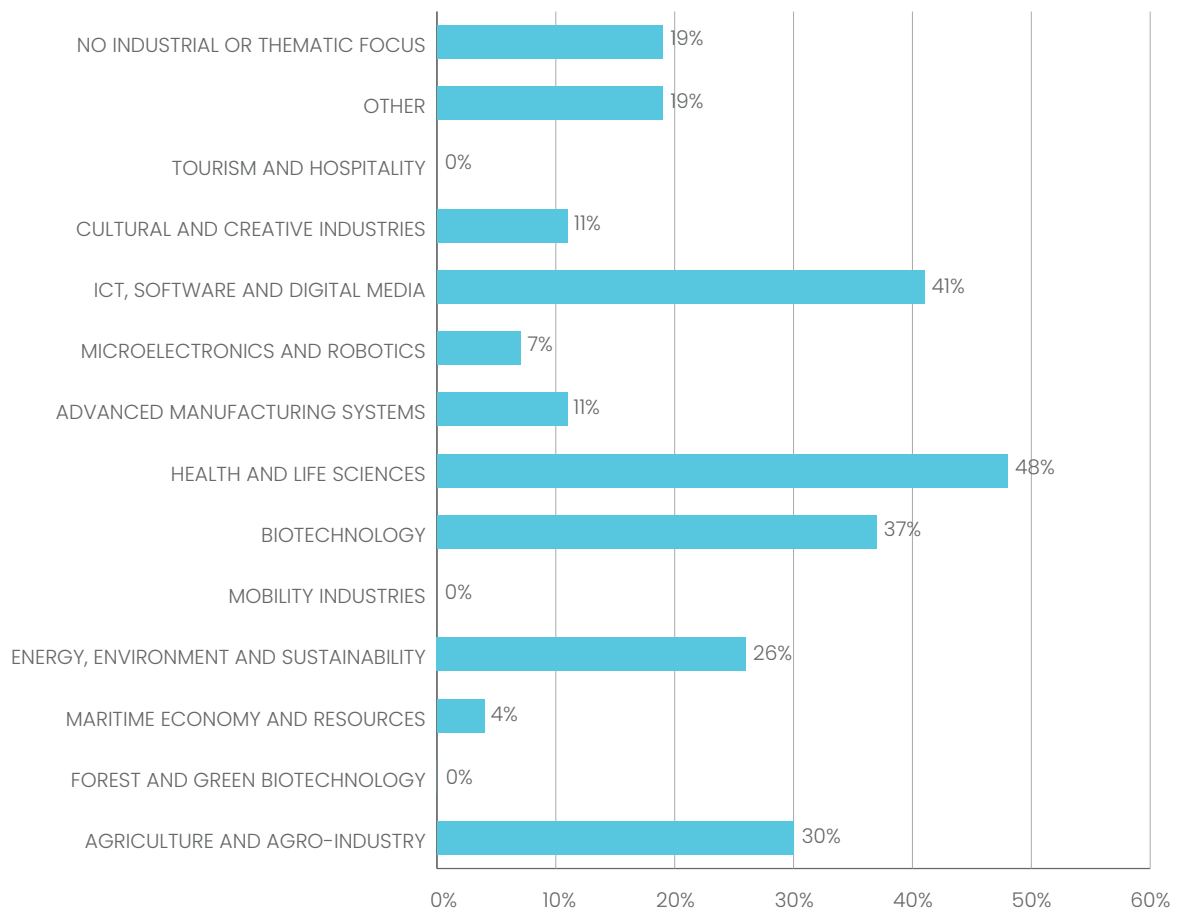
Graph 2: Function of the TTO technicians/professionals



Source: ANI, Survey of Knowledge Transfer Offices and Infrastructures 2018

Many of these bodies indicate having some sectoral or thematic focus or degree of specialisation, with some of the main areas of activity being health and life sciences, ICT, software and digital media, biotechnology and agriculture and agro-industry.

Graph 3: Sectoral or thematic focus



Source: ANI, Survey of Knowledge Transfer Offices and Infrastructures 2018

João Barros
Veniam

“The smart grid platform for vehicles and other mobile devices, which Veniam disruptively launched in the market, resulted from the creative and tireless work of successive generations of young researchers and their mentors. From the beginning, we have had the enthusiastic support of U.PORTO Innovation and UACoopera in protecting and licensing the intellectual property that, to this day, adds value and credibility to Veniam in its relationship with customers, partners and investors. Along the way, we’ve all learned a lot about what it takes to turn knowledge into products at a scale that makes a difference in people’s lives.”

Carlos Ribas
**Bosch Car
Multimédia
Portugal, S.A.**


“The excellence of activities in the areas of innovation, creativity and skill acquisition are currently the culture and DNA of Bosch Portugal. Partnerships with universities and their interfaces have allowed strong developments in the creation of ideas, processes and products, which we launch in the market. The human resources and associated talent transferred from our partners are also undoubtedly a decisive factor in our successful journey.”

Juliana Monteiro

IRIS
NOVA School
of Science and
Technology

"IRIS – Innovation and Research Impact Strategy, as Tech Transfer Office (TTO) of NOVA School of Science and Technology | FCT NOVA, is the gateway of innovation to the market, as one of the facilitators of technologies for industry and society, supporting in several vectors, including the strategy of protection of intellectual property, technological roadmap, contacts with industrial partners, business plan, among others. Our main focus is the valorisation of the knowledge of the academic ecosystem."

All these entities play their role in the Portuguese innovation system and contribute to the transfer and valorisation of knowledge.



**Knowledge
Transfer and
Valorisation
Network in
Higher Education**

PORTO AND NORTH

01 / CENTRE FOR INNOVATION AND DEVELOPMENT

[UNIVERSITY OF TRÁS-OS-MONTES AND ALTO DOURO]

02 / ENTREPRENEURSHIP AND INNOVATION OFFICE

[POLYTECHNIC INSTITUTE OF BRAGANÇA]

03 / PORTO RESEARCH, TECHNOLOGY & INNOVATION CENTRE

[POLYTECHNIC INSTITUTE OF PORTO]

04 / PRAXIS 21

[IPCA – POLYTECHNIC INSTITUTE OF CÁVADO AND AVE]

05 / TECMINHO – UNIVERSITY-BUSINESS ASSOCIATION FOR DEVELOPMENT

[UNIVERSITY OF MINHO]

06 / U.PORTO INNOVATION

[UNIVERSITY OF PORTO]

07 / PROJECT MANAGEMENT UNIT

[POLYTECHNIC INSTITUTE OF VIANA DO CASTELO]

CENTRO

08 / CENTRE FOR STUDIES AND REGIONAL DEVELOPMENT (CEDER)

[POLYTECHNIC INSTITUTE OF CASTELO BRANCO]

09 / PLANNING AND MANAGEMENT DEPARTMENT

[POLYTECHNIC INSTITUTE OF VISEU]

10 / OFFICE FOR INNOVATION AND DEVELOPMENT – SUPPORT OFFICE FOR PROJECTS (GAPPI)

[UNIVERSITY OF BEIRA INTERIOR]

11 / INOPOL – ENTREPRENEURSHIP ACADEMY

[POLYTECHNIC INSTITUTE OF COIMBRA]

12 / OTIC.IPT – TECHNOLOGY TRANSFER OFFICE

[POLYTECHNIC INSTITUTE OF TOMAR]

13 / UACOOPERA – TRANSVERSAL UNIT FOR COOPERATION WITH SOCIETY

[UNIVERSITY OF AVEIRO]

14 / UC BUSINESS

[UNIVERSITY OF COIMBRA]

15 / RESEARCH UNIT FOR INLAND DEVELOPMENT

[POLYTECHNIC INSTITUTE OF GUARDA]

LISBON AND TEJO

16 / CENTRE FOR KNOWLEDGE SHARING AND VALORISATION

[POLYTECHNIC INSTITUTE OF LEIRIA]

17 / ENTREPRENEURSHIP, EMPLOYABILITY AND ALUMNI OFFICE

[POLYTECHNIC INSTITUTE OF SANTARÉM]

18 / RESEARCH AND INNOVATION OFFICE

[PORTUGUESE CATHOLIC UNIVERSITY]

19 / NOVA IRIS – INNOVATION, RESEARCH & IMPACT STRATEGY OFFICE

[NOVA UNIVERSITY LISBON]

20 / NEW IMPACT OFFICE

[NOVA UNIVERSITY LISBON]

21 / INNOVATION UNIT – ANTÓNIO XAVIER INSTITUTE OF CHEMICAL TECHNOLOGY AND BIOLOGY

[NOVA UNIVERSITY LISBON]

22 / ISCTE CONHECIMENTO E INOVAÇÃO – CENTRE OF VALORISATION TECHNOLOGY TRANSFER

[ISCTE – UNIVERSITY INSTITUTE OF LISBON]

23 / POLITEC&ID– ASSOCIATION FOR THE DEVELOPMENT OF KNOWLEDGE AND INNOVATION

[IPL POLYTECHNIC INSTITUTE OF LISBON]

24 / FACULTY OF SCIENCE – TEC LABS – TECHNOLOGY TRANSFER SUPPORT OFFICE

[UNIVERSITY OF LISBON]

25 / R&D INNOVATION AND ENTREPRENEURSHIP SUPPORT UNIT

[POLYTECHNIC INSTITUTE OF SETÚBAL]

ALENTEJO

26 / TECHNOLOGY AND KNOWLEDGE TRANSFER CENTRE

[POLYTECHNIC INSTITUTE OF BEJA]

27 / GAITEC – OFFICE FOR INNOVATION, TRANSFER, ENTREPRENEURSHIP AND CO-OPERATION

[UNIVERSITY OF ÉVORA]

28 / GII – RESEARCH AND INNOVATION OFFICE

[POLYTECHNIC INSTITUTE OF PORTALEGRE]

ALGARVE

29 / CRIA – DIVISION OF ENTREPRENEURSHIP AND TECHNOLOGY TRANSFER

[UNIVERSITY OF ALGARVE]

ISLANDS

30 / INUAC– BUSINESS INCUBATOR OF THE UNIVERSITY OF THE AZORES

[UNIVERSITY OF THE AZORES]

31 / UNIVERSITY OF MADEIRA OFFICE (UNDER DEVELOPMENT)

[UNIVERSITY OF MADEIRA]


Knowledge Transfer and Valorisation Network in Higher Education

Azores



Madeira




<p>University of Trás-os-Montes and Alto Douro</p>	<p>CONTACTS: Edifício da Reitoria, Quinta de Prados 5000-801 Vila Real T. 259 350 295 E. mbacelar@utad.pt www.utad.pt</p>	
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01 Centre for Innovation and Development

Mission:

The Centre for Innovation and Development of the University of Trás-os-Montes and Alto Douro has as its mission:

- To support the management of the service providing units, aggregating them in their global promotion and creating synergies and transversal sharing of the various operating clusters;
- To ensure the management and development of projects and partnerships with the external network of stakeholders, based on business development services, as well as the instruction of the entire process;
- To promote all actions aimed at the relationship between graduates and students of the University and the business sector and employers;
- To coordinate actions with technology transfer offices of UTAD's organic units;
- To stimulate innovation and competitiveness by identifying transferable technological and cultural ideas, products and services;
- To disseminate, promote and support the protection of Intellectual Property and the knowledge developed at the University and to encourage its transfer to society;
- To ensure the operational management of the UTAD Business Incubator and the creation of technology-based companies by current or former members of the academic community;
- To carry out and participate in actions to raise awareness and promote innovation and entrepreneurship.

<p>Polytechnic Institute of Bragança</p>	<p>CONTACTS: Campus de Santa Apolónia 5300-253 Bragança T. 273 303 200 E. ipb@ipb.pt www.ipb.pt/go/e459</p>	
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02 Entrepreneurship and Innovation Office

Mission:

The mission of the Entrepreneurship Office is to foster the development and transfer of knowledge and technology, promoting a culture oriented towards knowledge and innovation.

The duties of the Entrepreneurship Office are:


- To stimulate and simplify the interaction between IPB's research groups and enterprises or other institutions or organisms, public and private;
- To promote and disseminate the research and development activities of IPB;
- Market prospection in the context of IPB's mission;
- To support the training needs of enterprises or other organisations;
- To attract external funding sources;
- To support the incubation and creation of new companies and the promotion of entrepreneurship.

<p>Polytechnic Institute of Porto</p>	<p>CONTACTS: Rua Arquitecto Lobão Vital, 172 4200-375 Porto T. 225 571 020 E. portic@portic.ipp.pt www.portic.ipp.pt</p>	
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03 Porto Research, Technology & Innovation Center

Mission:

The Porto Research, Technology & Innovation Center brings together research groups, companies and startups in a single physical space, forming a structure dedicated to research, technology transfer, innovation and entrepreneurship. This ecosystem of the Polytechnic Institute of Porto strengthens the idea of a stimulating environment for synergies, for the fertile crossing of knowledge areas, aggregating competences and teams, fostering cooperation and the formation of joint projects, in a space of knowledge, science, transfer and reproduction in line with international best practices.

<p>IPCA – Polytechnic Institute of Cávado and Ave</p>	<p>CONTACTS: Campus do IPCA 4750-810 Barcelos T. 253 802 190 E. praxis21@ipca.pt https://ipca.pt/ipca/unidades/upraxis</p>	
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04 PRAXIS 21


Mission:

The PRAXIS21 unit, part of IPCA's internal structure, is responsible for the management, organization and coordination of entrepreneurship, innovation and creativity projects and the valorisation of knowledge and applied research transfer of technology and knowledge to the business community. PRAXIS21 contributes to the achievement of IPCA's mission and ensures the accomplishment of its legal attributions, namely by valuing knowledge and the respective transfer of technology and applied research to the community.

The strategic objectives of PRAXIS21 are:

- To promote technological supply and knowledge existing in the IPCA;

- To promote in close connection with companies the development of projects and applied research;
- To interact with companies in the identification of new technological areas and emerging knowledge areas;
- To stimulate, encourage and dynamise the participation of IPCA students, graduates, teachers and researchers in technology and knowledge transfer processes, in articulation with schools and with research and development units.

University of Minho	<p>CONTACTS:</p> <p>Campus de Azurém da Universidade do Minho 4800-058 Guimarães T. 253 510 590 E. fsoutinho@tecminho.uminho.pt www.tecminho.uminho.pt</p>	 <p>Universidade do Minho</p>
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05


TecMinho – University-Business Association for Development

Mission:

TecMinho's mission is the valorisation and transfer of knowledge to the business world and other economic and social actors, contributing towards innovation, entrepreneurship and the development of the skills of organisations and people. Its main activities are:

- To motivate and support researchers in the effective transfer of their research results to the market;
- To offer, as an access point to the universe of knowledge of the University of Minho, solutions to the needs of companies in the domains of R&D, innovation, Industrial Property and training;
- Linking entrepreneurs, technologies and market opportunities for the development of successful new businesses;

- To promote organisational development, boosting the innovation and competitiveness of organisations by improving the skills of their human resources;
- To support people in defining and implementing education and training projects and activities in a career management perspective, fostering lifelong learning and education;
- To promote and participate in domestic and international projects to develop innovative methodologies and strategies that continuously provide excellent service to clients.

University of Porto	<p>CONTACTS:</p> <p>Praça Gomes Teixeira 4099-002 Porto T. 220 408 077 E. upin@reit.up.pt www.upin.up.pt</p>	
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06

U.Porto Innovation

Mission:


U.Porto Innovation is a unit of the Rectory of the University of Porto created in 2004 with the objective of promoting and supporting the innovation value chain of the largest producer of science in the country.

U.Porto Innovation has a highly qualified and diversified team, which is permanent and exclusively dedicated to reaching out to companies, protecting and commercialising intellectual property and fostering entrepreneurship in the University's ecosystem.

The results of the University's innovation strategy include 382 active patent applications, 104 domestic and 278 international. These include a total of 199 patents granted, with 57 patents

granted in Portugal and 142 patents in international territories. This portfolio is the basis for the valorisation of research results and for the development of new businesses.

U.Porto Innovation manages 26 knowledge transfer contracts with domestic and international companies, with the potential to generate innovative products, services or processes that benefit society. The stimulation of the creation of knowledge-based companies results in a total of 98 companies with the 'U.Porto spinoff' seal.

<p>Polytechnic Institute of Viana do Castelo</p>	<p>CONTACTS: Rua Escola Industrial e Comercial Nun'Álvares, 34 4900-347 Viana do Castelo T. 258 809 610 E. ugp@ipvc.pt www.ipvc.pt</p>	 Instituto Politécnico de Viana do Castelo
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<p>07</p>	<p>Project Management Unit</p>
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Mission:

The Project Management Unit of the Polytechnic Institute of Viana do Castelo (UGP-IPVC), is a functional unit of the IPVC, which results from the evolution of OTIC (Technology, Innovation and Knowledge Transfer Office) and constitutes an interface unit between the IPVC and the national and international scientific and technological system, the business and industrial fabric, local power and local community organisations, with the purpose of leveraging the development of the IPVC's mission of research, development, innovation and knowledge transfer, envisaging the economic, scientific and social valorisation of collaborative RD&T activities.

Areas of intervention and respective services of the PMU-IPVC:

- Managing and attracting domestic and international RD&I funding opportunities;
- Support for specialized RD&I delivery projects and services;
- Support for knowledge-based entrepreneurship and innovation initiatives of the academic community;
- Specific support to the IPVC's Research Units;
- Support for the registration and management of industrial property;
- Support for the strategic management of the institution.

<p>Polytechnic Institute of Castelo Branco</p>	<p>CONTACTS: Avenida Pedro Álvares Cabral, 12 6000-084 Castelo Branco T. 272 339 600 E. ceder@ipcb.pt www.ipcb.pt</p>	 Instituto Politécnico de Castelo Branco
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<p>08</p>	<p>Centre for Studies and Regional Development (CEDER)</p>
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Mission:


The Centre for Studies and Regional Development (CEDER) is a functional unit of the Polytechnic Institute of Castelo Branco (IPCB), which develops its main activities in the area of knowledge transfer between the academy and the community. CEDER's action privileges a close articulation with the Organic Units of the IPCB, in four general lines:

- Coordination of community service provision;
- Support for the presentation and execution of projects;
- Support for Innovation and Entrepreneurship;
- Stimulating initiatives.

Its mission is to promote innovation and entrepreneurship of academic origin, ensuring the Poliempreende competition, the promotion of academic spin-offs and the protection of industrial property.

It also acts, in articulation with the Projects Office, as a driving force and coordinator of R&DT projects, monitoring the implementation of service provision, playing an active role in connecting the Institution to other public and private institutions, both domestic and foreign.

It also aims at fostering the creation and stimulation of cooperation networks and knowledge transfer.

Polytechnic Institute of Viseu	CONTACTS: Avenida Coronel José Maria Vale de Andrade Campus Politécnico 3504-510 Viseu T. 232 480 714 E. 3i_ipv@sc.ipv.pt www.ipv.pt	
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09 Planning and Management Department

Mission:

The Polytechnic Institute of Viseu transfers and shares its scientific and technological knowledge with local actors, including companies or industry in the primary, secondary or tertiary sector, but also with public authorities, such as town councils and inter-municipal communities, in an effort to make the most of the region's resources and innovate in products, processes or services, for greater environmental and social sustainability of the territory. The work of valorising and transferring scientific and technological knowledge to the region's agents is grouped into 3 axes:

- Food Systems and Natural Resources;
- Digital, Industrial and Social;
- Education and Health.

To this end, the Polytechnic Institute of Viseu has built a project planning structure that supports the search for suitable programmes for the Region, the promotion of multidisciplinary teams, monitoring and improvement of the work developed. Therefore, it will make use of a national collaborative network of entities from the scientific system and stakeholders from the economic and social sector and European networks to respond to problems and opportunities of companies and local communities in the digital and green transition and to promote a greater sustainability of ecosystems.

University of Beira Interior	CONTACTS: Convento de Santo António 6201-001 Covilhã T. 275 329 146 E. ana.nave@ubi.pt www.ubi.pt/Entidade/GID	
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10 Office For Innovation And Development – Support Office For Projects (GAPPI)

Mission:


The University of Beira Interior (UBI) aims to be a national and international reference RT&D centre through the transfer of its technological offer to the business sector, its previous legal protection, the research and understanding of the industrial needs, the promotion of partnerships and cooperation with several companies contributing for the regional/national development.

The Innovation and Development Office is responsible for the administrative and financial support and management of R&D projects and results. The main activities of the Project Support Sector – called GAPPI (UBINNOVATIVE) – are:

- To ensure the licensing of Industrial Property;
- To promote the commercialisation of R&D results;

- To support the creation of innovative and technology-based companies;
- To foster links between the University and the business world;
- To encourage the creation of national and international networks for the promotion of technology transfer.

GAPPI has promoted several cooperation activities with the business world, with the aim of fostering entrepreneurship and the transfer of the knowledge, technology and innovation generated at UBI.

Polytechnic Institute of Coimbra	CONTACTS: Campus Politécnico de Coimbra Av. Mário Silva, Bencanta 3045-601 Coimbra T. 239 802 353 E. inopol@ipc.pt www.inopol.ipc.pt	 Politécnico de Coimbra
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11	INOPOL Entrepreneurship Academy
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Mission:

INOPOL Entrepreneurship Academy is a functional unit of the Polytechnic Institute of Coimbra, whose mission is to promote a culture of innovation and entrepreneurship and to enhance the creation and growth of science-based and innovative new companies, startups and spinoffs. In the pursuit of its mission, INOPOL acts in different complementary fields, namely:

- Promotion of knowledge valorisation and technology transfer;
- Strengthening the link between the scientific and technological environment and the community, particularly the business world;
- Fostering integration into networks, consortia and projects to stimulate entrepreneurship and innovation;

- Provision of support during the nascent phase of new innovative projects of a business nature;
- Provision of physical and virtual incubation services.



Polytechnic Institute of Tomar	CONTACTS: Ed INOVPoint, Tecnopolo do Vale do Tejo R José Dias Simão Alferrarede 2200-062 Abrantes T. 916 164 197 E. otic@ipt.pt www.otic.ipt.pt	 ipt Instituto Politécnico de Tomar
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12	OTIC.IPT – Technology Transfer Office
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Mission:

OTIC.IPT is an entity that mediates relations between the IPT, the business world and society in general, identifying and promoting the development of innovative ideas and concepts (products, processes, etc.) and their transfer to the market. It is the IPT's unit that supports teachers, researchers and students in the protection of intellectual and industrial property, through the registration of patents and trademarks, for example, and their subsequent enhancement, either by licensing technology, through the provision of services abroad, and/or through the development of projects in partnership with companies and other entities. This action is particularly relevant in technological areas where the IPT already has specific competences and developed work, such as industrial

processes, monitoring and control systems, assisted living, SmartCities, involving cultural and artistic areas, such as cultural tourism and conservation and restoration. The creation of two Research Centres (FCT), multidisciplinary and transversal, is the consolidation of this design: the Centre TECHN&ART – Centre for Technology, Restoration and Valorisation of Arts and the SmartCities Research Center.

<p>University of Aveiro</p>	<p>CONTACTS: Departamento de Educação e Psicologia Campus Universitário de Santiago 3810-193 Aveiro T. 234 370 887 E. uacoopera@ua.pt www.ua.pt/pt/cooperacao</p>	 
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13

UACOOPERA – Transversal Unit for Cooperation with Society

Mission:


UACOOPERA promotes cooperation, through the valorisation and application of the knowledge of the University of Aveiro in the resolution of problems and in the answer to Society's challenges, taking advantage of the innovative and multidisciplinary character of its R&D. To this end, it has a highly qualified team with specific skills in its three areas of intervention:

- Transfer of Knowledge and Technology (TCT): promotion and support of ICT activities, namely, R&D projects carried out with business entities, provision of services, consultancy and other informal collaborations;
- Entrepreneurship: promotion of the entrepreneurial spirit, stimulation of training actions, mentoring, support and fundraising for startups and spin-offs, as well as intermediation

of partnerships between startups and consolidated companies;

- Intellectual Property: protection, management and valorisation of knowledge through the registration and licensing of patents, trademarks or designs.

TCT activities, carried out in an integrated way, have contributed to intensify the connection of the UA with society and its recognition at a national and international level.

<p>University of Coimbra</p>	<p>CONTACTS: Rua Luís Reis dos Santos, 290 3030-790 Coimbra T. 239 247 741 E. ucbusiness@uc.pt www.uc.pt/ucbusiness</p>	
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14

UC Business


Mission:

The University of Coimbra is one of the country's leading universities in terms of the capacity of its researchers to explore opportunities for the valorisation and transfer of R&D+I and new technologies to the business fabric, affirming itself, through UC BUSINESS, as a strategic partner of companies in the management and development of their innovation processes and in stimulating technological and creative-based entrepreneurship and supporting the creation of spin-offs.

UC Business divides its action into internal and external technological surveillance, protection and valorisation of knowledge, with Intellectual Property, innovation and entrepreneurship management teams.

In parallel, this knowledge transfer office also manages the

provision of specialised services provided by researchers to public and private entities, as well as the UC's participation in private non-profit associations, aiming at strengthening their competitiveness in the marketplace.

<p>Polytechnic Institute of Guarda</p>	<p>CONTACTS: Av. Dr. Francisco Sá Carneiro 50 6300-559 Guarda T. 271 220 191 E. diretor.udi@ipg.pt www.ipg.pt/udi/</p>	
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<p>15</p>	<p>Research Unit for Inland Development</p>
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Mission:

The UDI's mission focuses on consolidating scientific and applied research, promoting sustainable development and knowledge transfer, and strengthening innovation and entrepreneurship. Its core values are shared with the IPG:

- Fairness, integrity and responsibility;
- Competence, quality and a constant search for excellence; innovation, creativity and entrepreneurship;
- Pluralism, sharing and cohesion.

The dissemination of science will be done through events and internal communications for the dissemination and information on applications, technical and scientific knowledge produced in the IPG, organisation and/or collaboration in international scientific events, development of the IPG scientific digital

repository, publications of Egítania Scientia and, also through a newsletter. The structure of the UDI seeks to leverage its own and the IPG's resources in accordance with its mission.

The coordination of the UDI is directly assisted by qualified technical resources that manage the projects, the communication of science and knowledge transfer, and also research fellows who support specific internal projects or projects funded by the FCT.

<p>Polytechnic Institute of Leiria</p>	<p>CONTACTS: Rua General Norton de Matos, Apartado 4133 2411-901 Leiria T. 244 845 054 E. otic@ipleiria.pt www.cpvc.ipleiria.pt</p>	
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<p>16</p>	<p>Centre for Knowledge Sharing and Valorisation</p>
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Mission:

The mission of the Centre for Knowledge Sharing and Valorisation of the Polytechnic Institute of Leiria is:

- To promote the technological offer and the existing knowledge at the Polytechnic of Leiria to companies and institutions, interacting with them in order to identify new emerging areas of knowledge.
- To stimulate, encourage and boost the participation of all those who integrate the Polytechnic of Leiria in projects of technology transfer and knowledge sharing. It is dedicated to the following activities:
 - Managing Technology and Knowledge Transfer Processes;
 - Intellectual Property Management (Copyrights and Industrial Property);

- To promote Entrepreneurship through various dissemination actions, training and monitoring of projects / business ideas / business plans (coaching);
- Technological marketing (internal and external);
- To support the creation of a Spin-off of the Polytechnic of Leiria, in articulation with the incubators; To provide technology- and knowledge-intensive services;
- To identify the needs of companies in new technological areas and in emerging areas of knowledge;
- Actions and events to connect to the business environment, incubators, accelerators, among others;
- To support R&D+I projects in co-promotion with companies.

<p>Polytechnic Institute of Santarém</p>	<p>CONTACTS: Complexo Andaluz, Apartado 279 2001-904 Santarém T. 243 309 520 E. geea@ipsantarem.pt www.ipsantarem.pt/pt/home</p>	
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17 Entrepreneurship, Employability and Alumni Office

Mission:

The Entrepreneurship, Employability and Alumni Office (GEEA) exercises its competencies in the area of entrepreneurship, developing an entrepreneurial culture, transforming the knowledge produced into business ideas, making students more dynamic in finding new professional outlets and creating their own jobs.

The competencies of the office are:

- To support entrepreneurship promotion activities and to assist in technology transfer and intellectual property management, in collaboration with the Organic Units;
- To support students' entrepreneurial initiatives, ensuring their structuring and acceleration in articulation with the different incubation platforms in the region;
- To coordinate and stimulate the Institute's participation in entrepreneurial competitions.

<p>Portuguese Catholic University</p>	<p>CONTACTS: Palma de Cima 1600-043 Lisboa T. 214 269 774 E. gjii@ucp.pt www.ucp.pt/pt-pt/investigacao-e-inovacaoapoio-investigacao/gabinete-de-investigacao-e-inovacao</p>	 <p>UNIVERSIDADE CATOLICA PORTUGUESA BRAGA • LISBOA • PORTO • VISEU</p>
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18 Research and Innovation Office

Mission:

Through its 14 research units and working in collaboration with national and international academic, business and cultural partners, the UCP aims to offer robust answers to the central questions of the present, accompanying society in its urgent challenges.


With a view to ensure sustainable development, UCP promotes collaboration with similar entities in order to transfer acquired knowledge and real impacts. In its different scientific areas, UCP seeks:

- To provide scientific advisory services;
- To provide research-based solutions to commercial and non-commercial entities;
- To establish cooperation projects with entities in the

commercial, industrial, artistic and cultural sectors; assist in the creation of spin-off companies;

- To manage Intellectual Property; collaborate with national and international entities and networks.

UCP operates in areas from Bioengineering to Management and Economics, from Arts and Communication to Health Sciences.

NOVA University Lisbon	CONTACTS: Faculdade de Ciências e Tecnologia da Universidade Nova de Lisboa, Campus de Caparica 2829-516 Caparica T. 212 947 897 E. iris@nova.id.fct www.novaidfct.pt/iris	
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19


NOVA IRIS Innovation, Research & Impact Strategy Office

Mission:

At IRIS, Research & Development in Academia is the basis of innovation. Its mission is to offer strategic and integrated support in all key areas of innovation management based on the valorisation and commercialisation of technologies from academia. Thus, IRIS is at the core of the knowledge valorisation ecosystem of FCT NOVA, providing strategic support, in the research and innovation cycle of its ecosystem, from an idea to its application in the market, promoting the generation of sustainable knowledge to increase the social and economic impact of its clients' R&D.

IRIS is a one-stop shop to strategically support the FCT NOVA academic ecosystem in its innovation activities, integrating a number of areas, including financial support, Intellectual

Property management and protection, research results and impact management, negotiation of commercial partnerships, valorisation and exploitation of knowledge. In this way, IRIS helps its clients raise public and private funds for the development and effective exploitation of technology and to maximise its impact.

NOVA University Lisbon	CONTACTS: Reitoria da Universidade NOVA de Lisboa Campus de Campolide 1099-085 Lisboa T. 966 379 231 E. helder.lopes@unl.pt www.unl.pt/inovacao/criacao-de-valor	
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20


NOVA Impact Office

Mission:

The main mission of the NOVA Impact Office is to support and foster the development of the innovation and entrepreneurship ecosystem of the University, promoting the transfer of knowledge, the creation of social and economic value and the strengthening of ties between the University and businesses and society at large. This office works with the community of students, teachers and researchers of the University seeking to maximize the impact of their knowledge and helping to transform innovative results into socio-economic value.

NOVA Impact is responsible for ensuring the promotion of scientific and technological based entrepreneurship, through the implementation of multidisciplinary programmes of training and support to entrepreneurship, with the involvement of several

schools of NOVA, being also the entity responsible for coordinating and supporting recognised spin-offs. In close coordination with the various Organic Units, this office ensures the protection, management and valorisation of the University's Intellectual Property rights, as well as supporting the establishment of innovation projects with companies and other entities in the economic and social sector, from the initial negotiation to the commercialisation phase

NOVA University Lisbon	CONTACTS: ITQB NOVA, Avenida da República 2780-157 Oeiras T. 930 606 610 E. marta.ribeiro@itqb.unl.pt www.itqb.unl.pt/facilities/knowledge-and-tech-transfer-office	
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21

Innovation Unit – António Xavier Institute of Chemical Technology and Biology

Mission:

Created in September 2019 under the Oeiras City Council's strategy for Science and Technology, the shared Innovation Unit ITQB NOVA & FCG-IGC has come to create a key support mechanism for scientists from these Institutes to increase the impact of the science they produce by bringing it closer to clinical practice, industrial fabric and society.

This unit offers support from the point of view of innovation and technology transfer, which includes the negotiation of a diverse range of innovation agreements, among them scientific and technological collaborations with hospitals and companies; and the protection of Intellectual Property and its subsequent licensing or commercialisation.

ISCTE – University Institute of Lisbon	CONTACTS: Avenida das Forças Armadas, Edifício Sedas Nunes, Reitoria 1649-026 Lisboa T. 210 464 171 E. conhecimentoinovacao@iscte-iul.pt www.conhecimentoinovacao.iscte-iul.pt	
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22

ISCTE Conhecimento e Inovação – Centre of Valorisation and Technology Transfer

Mission:

The ISCTE Knowledge and Innovation is a Centre for the Valorisation and Transfer of Technologies based on the combination of two reference research areas: social and human sciences and digital technologies, with the aim of providing integrated solutions for the transfer of knowledge to society, organisations, companies and the Public Administration. Recognised by the high number of companies and institutions already involved and by the very relevant mass of European and international projects and networks in which the value of the research units and laboratories is recognised, the centre implies a new stage of knowledge transfer, particularly through the focus on the interaction between social sciences and technologies, whose presence in the SCTN is admittedly weak.

The Centre aims to contribute to making the country and the region in which it is located a European reference in the strategic technological areas in which ISCTE carries out its activity, favouring the development of emerging sectors and the incorporation of technologies of general use in traditional sectors, to diversify and improve the competitiveness of the business fabric.

IPL- Polytechnic Institute of Lisbon	CONTACTS: Estrada de Benfica, 529 1549-020 Lisboa T. 210 464 789 E. politecid@sp.ipl.pt www.ipl.pt/investigacao/politecid	
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23 Politec&ID – Association for the Development of Knowledge and Innovation

Mission:

The IPL- Politécnico de Lisboa joined a group of companies to create Politec&ID – Association for the Development of Knowledge and Innovation, constituted in 2013 as a nonprofit entity, oriented towards the promotion and execution of R&D projects and Services to society in the areas of competence of its Organic Units.

It is a network of collaboration and value creation, between a group of large industrial and services companies and the IPL Research Centres/Groups, driven by the concern to transform innovation challenges into opportunities to value knowledge and stimulate the productive fabric. Its main objectives are to promote research in an open context, boosting entrepreneurship, investing in training and fostering national

and international partnerships, especially in Portuguese speaking African countries (PALOP).

University of Lisbon	CONTACTS: Edifício Tec Labs, Campus FCUL, Campo Grande 1749-016 Lisboa T. 964 377 144 E. rita.tome@teclabs.pt www.teclabs.pt	
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24 Tec Labs – Technology Transfer Support Office (Faculty of Sciences)

Mission:

Tec Labs – Technology Transfer Support Office is the hub for all science- and technology-based entrepreneurship initiatives in the Faculty of Science of Ulisboa. For almost 30 years, the office has supported the economic valorisation and transfer of knowledge generated in scientific areas. Its values are innovation, rigour and collaboration. These principles inspire its vision of a society that values knowledge created in a university environment.

The office has two missions, which they consider to be symbiotic and complementary:

- Valorisation of Knowledge produced in Sciences and with potential to generate innovative projects;
- Incubation of projects or startups, to which they provide the resources necessary for successful implementation.

<p>Polytechnic Institute of Setúbal</p>	<p>CONTACTS: Campus do IPS, Estefanilha 2910-761 Setúbal T. 265 548 822 E. uaiide@ips.pt www.ips.pt</p>	
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25

R&D Innovation and Entrepreneurship Support Unit

Mission:


The R&D Innovation and Entrepreneurship Support Unit is dedicated to the promotion of research and innovation activities:

- Active search for funding programmes for research and innovation, support for applications and management of approved projects;
- Management of internal funding lines and development of internal tools to promote research and innovation activity. It gives access to mechanisms to support business creation and promote entrepreneurial skills;
- Management of the Business Idea Incubator – IPStartUp, including specialised consultancy and individualised follow-up;

- Management and promotion of the national competition Poliempreende;
- Development and management of activities to promote entrepreneurship.

Supports the establishment of partnerships and alliances:

- Management of processes for the provision of specialised services;
 - Creation and management of the collaborative regional interface IN2SET.
- Supports the registration and valorisation of Intellectual Property:
- Liaising with all stakeholders and identifying the potential for technology transfer.

<p>Polytechnic Institute of Beja</p>	<p>CONTACTS: Rua Pedro Soares – Campus do Politécnico 7800-295 Beja T. 284 314 400 E. ctc@ipbeja.pt www.ipbeja.pt/idesenvolvimento/centros/ctc/ Paginas/default.aspx</p>	
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26

Technology and Knowledge Transfer Centre

Mission:

The CTC's primary mission is to identify and promote actions of knowledge and technology transfer between the IPBeja and the regional and national community, defining and creating the channels of communication between companies and the surrounding community (regional and national) and the laboratories, centres and research units of the Polytechnic Institute of Beja. It stimulates innovation and competitiveness by identifying technological content that can be transferred between IPBeja schools and the business world.


This mission should not be limited to transfer actions, but should also promote actions for the development of business ideas, aiming at the creation of companies in the priority areas of the regional and national community.

<p>University of Évora</p>	<p>CONTACTS: Casa Cordovil, Rua Dom Augusto Eduardo Nunes, 7 7000-651 Évora T. 266 740 800 E. gaitec@reitoria.uevora.pt www.uevora.pt/inovar</p>	 <p>UNIVERSIDADE DE ÉVORA</p>
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<p>27</p>	<p>GAITEC – Office for Innovation, Transfer, Entrepreneurship and Co-operation</p>
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Mission:

- GAITEC’s mission is to be the connection point between the University of Évora and society. It is responsible for stimulating and regulating relations with the business fabric, promoting entrepreneurship, innovation and employability.
- It promotes Knowledge Transfer through Applied R&D activities and the construction of a knowledge platform.
- It promotes cooperation at national/international level.
- It handles internship application processes, supports students and Course Directors in the procedures and disseminates the different types of internships.
- It provides first job support through skill acquisition workshops, organising recruitment sessions, managing the employment platform and conducting studies involving Alumni.
- Implements strategies that seek to support and promote startups and spin-offs.
- It gives technical support to patent applications, seeks visibility and valorisation for existing patents and organises seminars and training sessions on the subject.
- Applicants with transversal and structuring projects that seek the transfer of knowledge to the business fabric and are related to innovation and entrepreneurship.
- It carries out Alumni-integrating activities, giving robustness to the academic endeavour in its triple dimension: Education, Research and Innovation.

<p>Polytechnic Institute of Portalegre</p>	<p>CONTACTS: Edifício BioBIP – Campus Politécnico, 10 7300-555 Portalegre T. 245 301 592 E. gii@ipportalegre.pt http://gii.ipportalegre.pt/</p>	 <p>POLITÉCNICO DE PORTALEGRE</p>
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<p>28</p>	<p>GII Research and Innovation Office</p>
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Mission:

The mission of the Research and Innovation Office (GII) of the Polytechnic Institute of Portalegre is to develop scientific research and innovation activities, to provide services and to transfer knowledge and technology, as well as the public dissemination of its results and, whenever possible, its application to the activities of the surrounding community, with a view to promoting local, regional and national development.

The GII supports and disseminates the research developed by the following R&D Units:

- VALORIZA – Research Centre for the Enhancement of Endogenous Resources, a research unit accredited by the Foundation for Science and Technology (FCT), with a Very Good rating, of multidisciplinary profile, whose scope of activities and strategic objectives converge for the enhancement of endogenous resources in rural, peripheral and cross-border low-density territories.
- CoLAB BIOREF – Collaborative Laboratory for Biorefineries that aims to promote advanced biorefineries through the development of research and innovation activities on technological platforms for biomass and biowaste conversion. The GII also collaborates with the Gabinete de Apoio à Propriedade Industrial (GAPI) and with the Laboratório Circular do Alentejo (LCA).

University of
Algarve

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E. hfbarros@ualg.pt
www.cria.pt



29

CRIA – Division of Entrepreneurship and Technology Transfer

Mission:

CRIA – Division of Entrepreneurship and Technology Transfer is a structure of the University of Algarve aimed at promoting relationships between research and development units and/or researchers and companies, supporting the creation of new companies (startups and spinoffs) that benefit from the transfer of knowledge, managing incubation spaces that welcome technology-based companies, disseminating the registration of patents and the exploitation of other mechanisms of Industrial Property, stimulating consortia responsible for applied research projects and developing lines of external cooperation, particularly in the international field.

University of
the Azores

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UAc
UNIVERSIDADE
DOS AÇORES

30

InUAc – Business Incubator of the University of the Azores

Mission:

• InUAc's vision is to establish connections to and from the Azores through innovation and entrepreneurship. Its mission is to create a favourable ecosystem to bring together the University of the Azores and the business world, in a bilateral relationship. It focuses on the transfer of knowledge to companies and the economic valorisation of research.

InUAc's objectives are:

- To transform the research carried out at the Azores University into economic value;
- To cooperate with all the islands of the archipelago, through the three centres of the University of the Azores, located on the islands of São Miguel, Terceira and Faial, with a view to developing the Azorean entrepreneurial ecosystem;
- To empower researchers, teachers, students and the community in general for entrepreneurship and innovation

The academy is working increasingly closely with the so-called traditional sectors, enhancing the potential of both established and new companies.

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